Transforming Defense

Office of Force Transformation

- ***The Role of Defense in National Security***
- ***The Management of Defense***
- ***The Force***

As National Strategy

As Corporate Strategy

As Risk Management Strategy

Vision: Broad and sustained Competitive A

Transforming Defense

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…A description

Elements of Transformation

- ☑ Continuing process
- ☑ Creating/anticipating the future
- ☑ Co-evolution of concepts, processes, organizations, and technology
- ☑ New competitive areas/competencies;revalued attributes
- ☑ Fundamental shifts in underlying principles
- ☑ New sources of power
- ☑ Br… base

- *New strategic context*
- *Broadened threat context*
- *Technological threats facilitated by falling barriers to competition*

- *As National Strategy*
- *As Corporate Strategy*
- *As Risk Management Strategy*

Vision: ***Broad and sustained competitive advantage***

Transforming Defense

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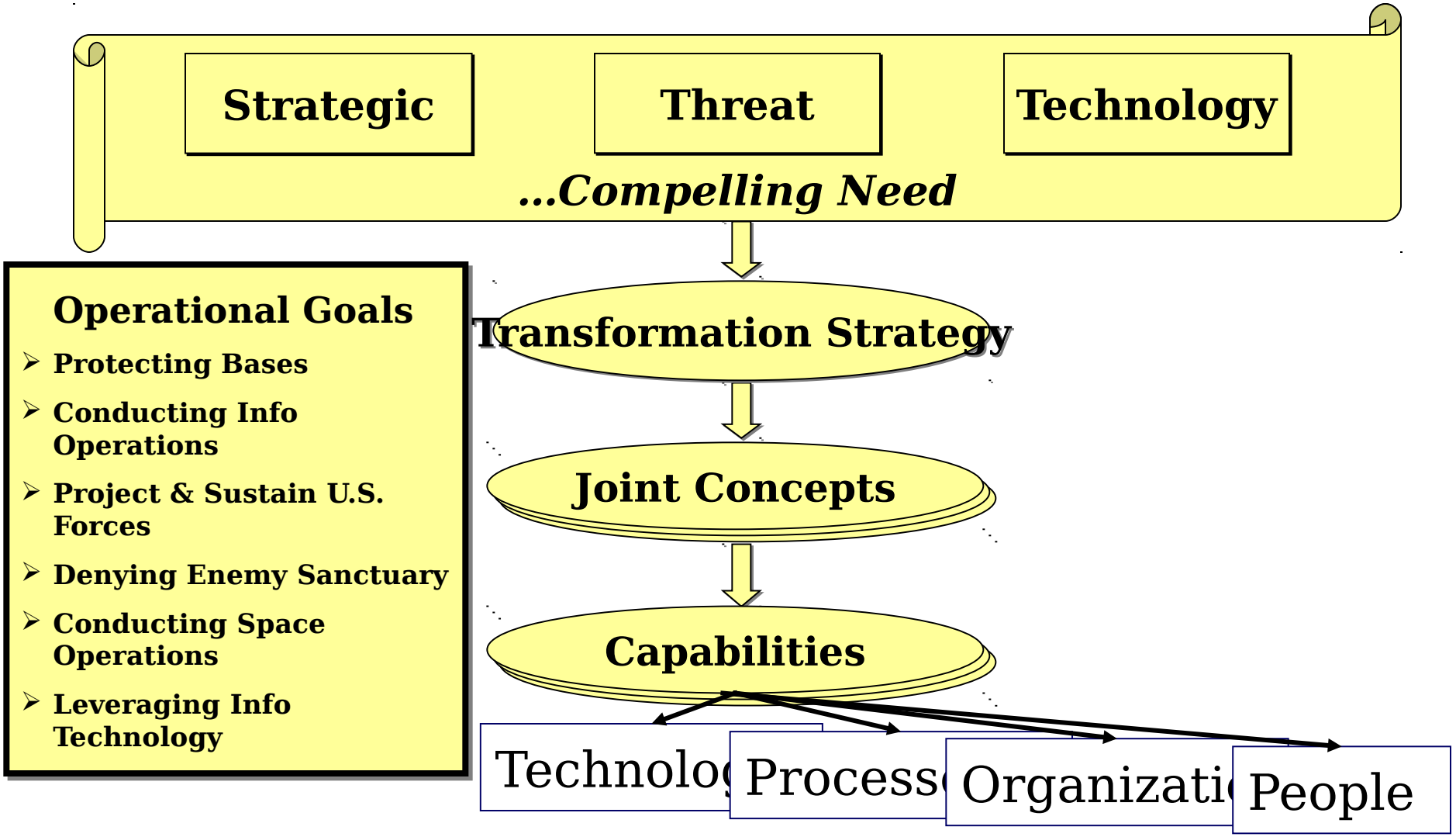

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...Compelling need

New strategic context

- *New Theory of War based on information age principles and phenomena*
- *New relationship between operations abroad and homeland security*
- *New concept/sense of security in the American citizen*

Broadened threat context

- *State/Non-State*
- *Nodal/Non-nodal*
- *Symmetric/Asymmetric*
- *Traditional/Unrestricted*

New technological threats facilitated by the falling barriers to competitive entry

- *Immediate accessibility to highly capable low cost IT*
- *Opens key operational domains to competition: space, sea, cyberspace*

To the extent we do not transform, we are at risk

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Elements of strategy

Transform from Industrial Age to the Information Age

- ***Implement Network Centric Operations***

Ensure sustained competitive advantage

- ***Assure Allies***
- ***Dissuade competitive entry***
- ***Underwrite deterrence***
- ***Implement countervailing strategies***

Broaden the capabilities base

- ***Operational, Technical, Industrial***
- ***Create new competitive areas***
- ***Revalue competitive attributes for the information age***
- ***Decrease capabilities cycle time***

Leverage U.S. advantages and opportunities

- ***Manage the devolution of "sunset" capabilities and processes***

Achieve Speed and Agility vice Optimization

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...as national security strategy(QDR)

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- ***Protect*** **critical bases of operations (U.S. homeland, forces abroad, allies,and friends) and defeat CBRNE weapons and their means of delivery**

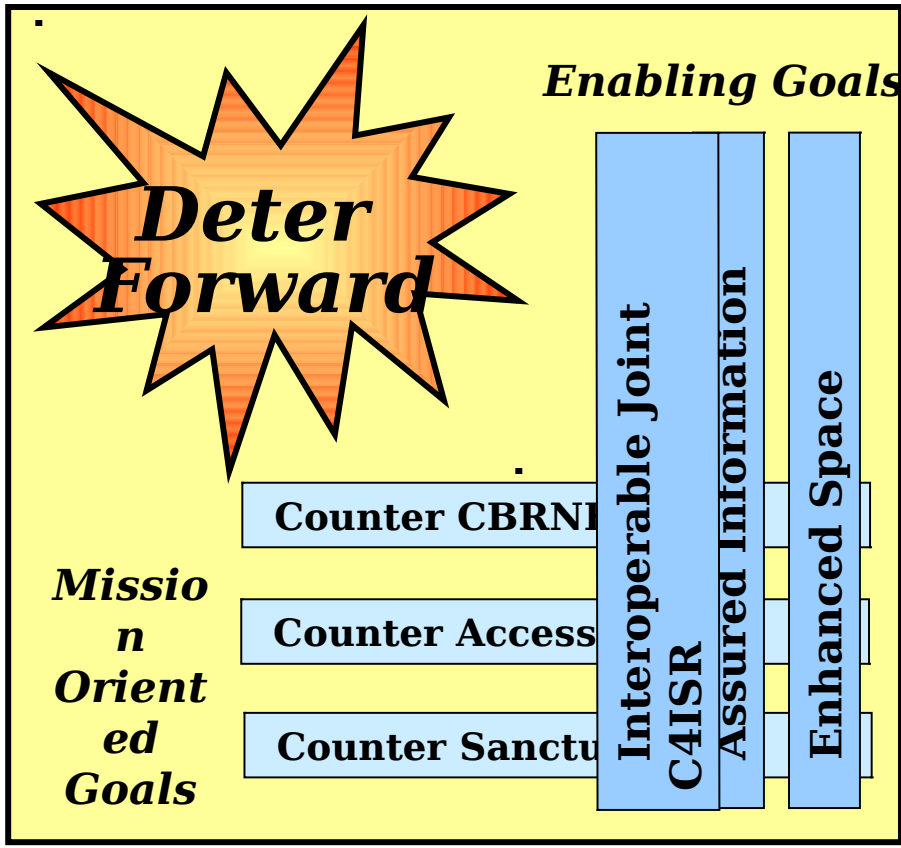
- ***Assure*** **information systems in the face of attack and conduct effective information operations**

- ***Project and sustain*** **U.S. forces in distant anti-access or area-denial environments and defeat anti-access and area-denial threats**

- ***Deny*** **enemy sanctuary by providing persistent surveillance, tracking, and rapid engagement with high-volume strike, through a combination of complementary air and ground capabilities, against critical mobile and fixed targets at various ranges and in all weather and terrains**

- ***Enhance*** **the capability and survivability of spac**

- ***Leverage*** **information technology and innovative concepts**



Transformation must…be focused on emerging strategic and operational challenges and the opportunities created by these challenges. Six operational goals provide the focus for DoD's transformation efforts."

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…deter forward…or defeat with modest reinforcement

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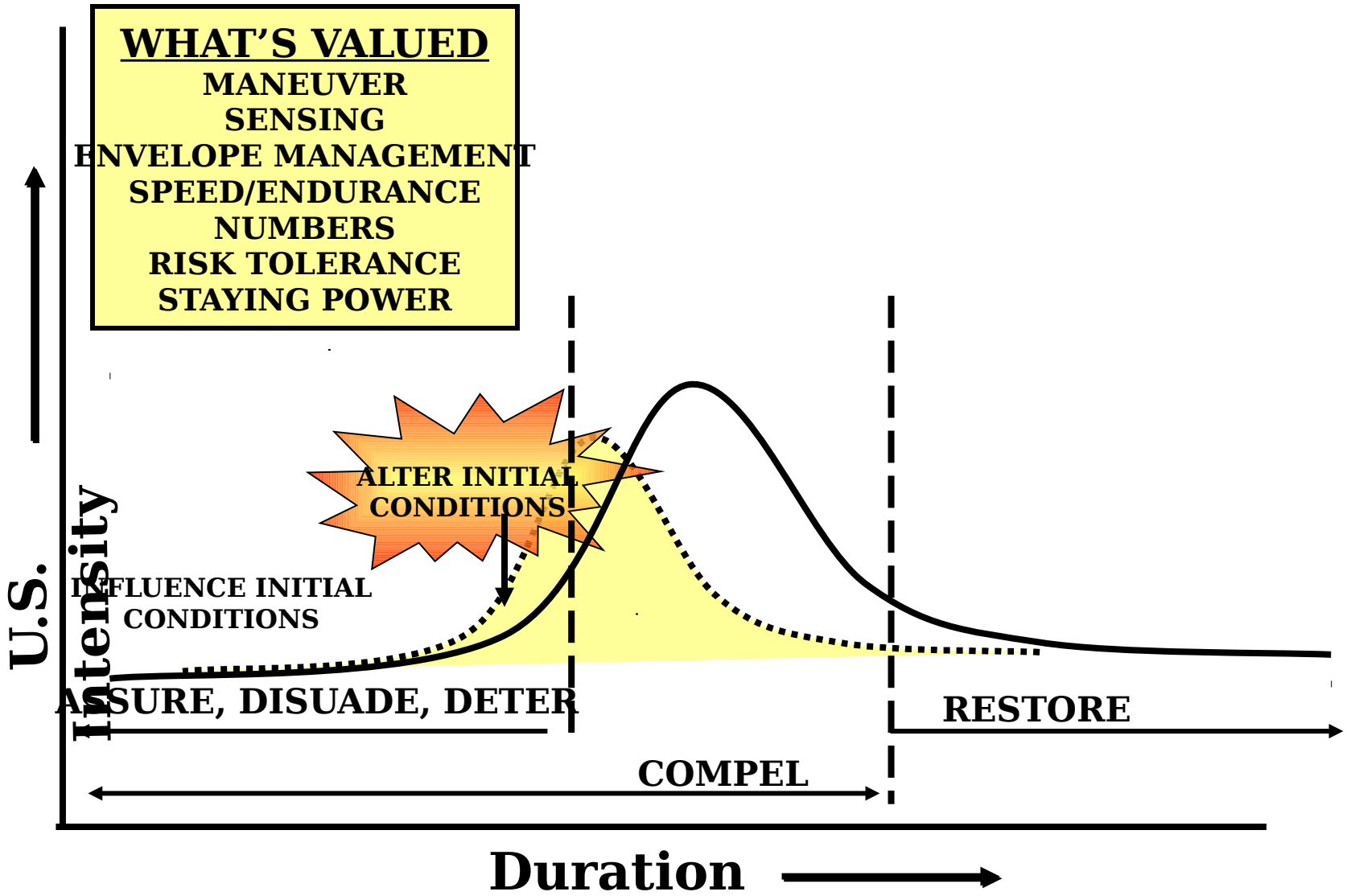

Competitive Advantage ...

New sources of power

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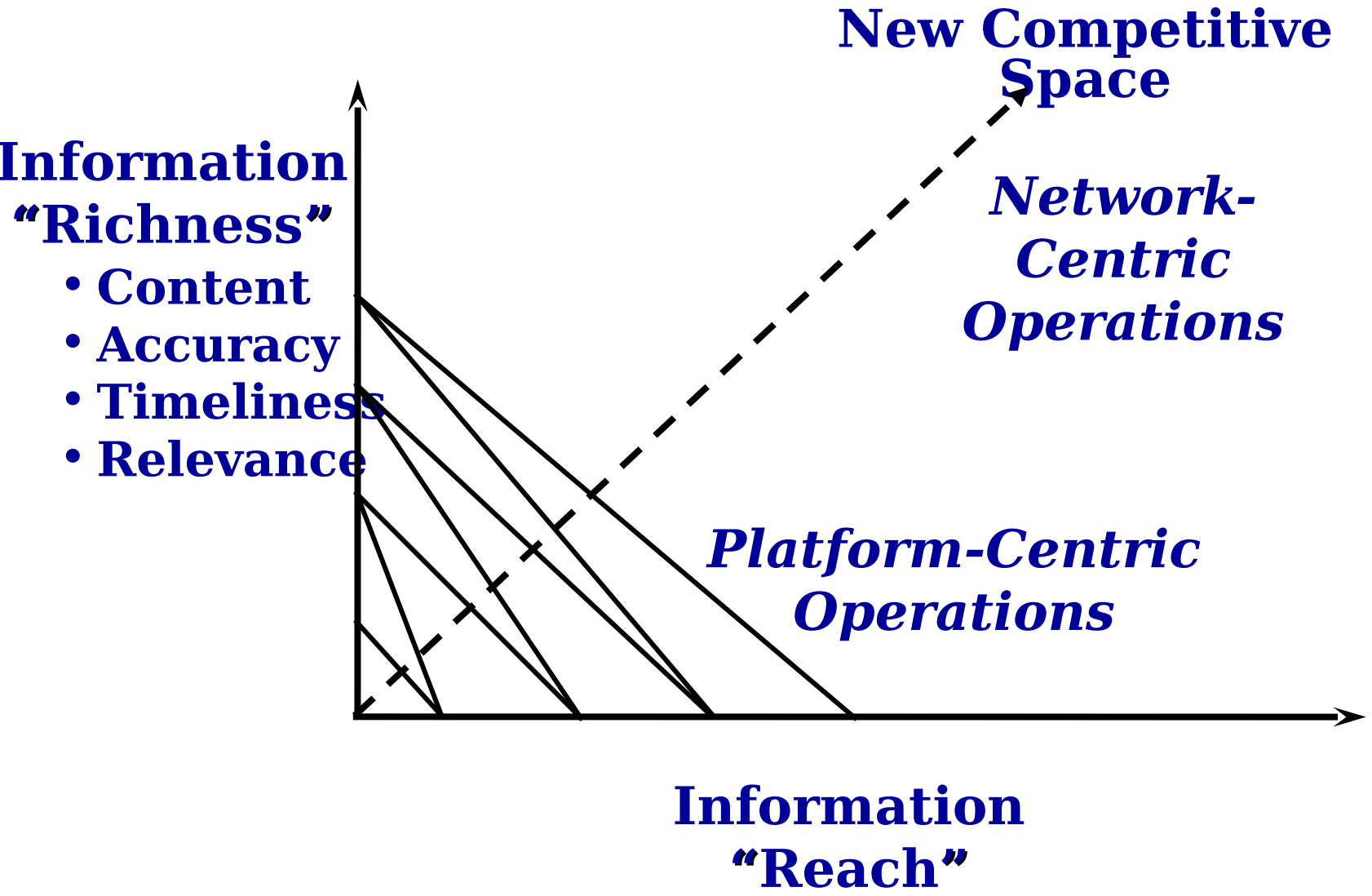

Information-Age Warfare

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